Shipping Expenses Compared Vs. Phoenix, Las Vegas, Riverside/San Bernardino, St. George

INBOUND SHIPPING COSTS

| Origin City | Annual Shipments | Kingman, AZ | Phoenix,AZ | Las Vegas, NV | Riverside/Sanbernardino, CA | St. Geoge, UT |
|------------------------------------------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------|
| Los Angeles, CA Long Beach, CA Oakland, CA Seattle, WA Tacoma, WA | 191,800 175,8200 63,930 52,280 47,950 | \$4,835,406 \$4,515,644 \$2,152,821 \$2,855,382 \$2,563,407 | \$6,110,173 \$5,585,919 \$2,834,656 \$3,539,497 \$2,285,617 | \$4,252,526 \$3,967,906 \$1,963,290 \$2,560,459 \$2,285,617 | \$2,557,333 \$2,344,267 \$1,390,584 \$2,636,081 \$2,287,615 | \$7,778,065 \$7,208,386 \$3,136,406 \$3,147,250 \$2,841,453 |
| MEXICAN POINTS | * 100 | | y-jacoje | 3-3 | 13,251,515 | (4), (1) |
| Tijuana, Baja Mexicali, Baja Nogales, Sonora Cd. Juarez, Chihuahua Monterrey, Nuevo Leon | 26,640 26,640 26,640 26,640 26,640 | \$736,596 \$583,682 \$503,247 \$1,181,999 \$2,532,292 | \$680,652 \$449,417 \$360,528 \$820,938 \$2,719,507 | \$645,221 \$680,652 \$623,616 \$1,375,832 \$2,718,843 | \$272,918 \$334,716 \$615,384 \$1,589,307 \$3,025,656 | \$704,575 \$736,463 \$1,107,691 \$1,476,460 \$2,512,205 |
| U.S. POINTS OF O | RIGIN | | | | | |
| Boston, MA Charlotte, NC Detroit, MI St. Louis, MO Houston, TX | 33,300 33,300 33,300 33,300 33,300 | \$3,860,802 \$3,644,369 \$3,386,321 \$2,688,309 \$2,064,367 | \$3,931,010 \$3,712,451 \$3,431,232 \$2,744,653 \$1,909,910 | \$3,939,923 \$3,813,776 \$3,405,125 \$2,848,637 \$2,231,899 | \$4,249,080 \$4,032,852 \$3,681,315 \$3,047,616 \$2,224,174 | \$4,182,769 \$4,215,869 \$3,636,826 \$6,084,490 \$2,624,384 |
| TOTALS | 832,480 | \$38,104,672 | \$41,478,258 | \$37,319,321 | \$34,348,897 | \$48,393,291 |

OUTBOUND SHIPPING COSTS

| Origin City | Annual Shipments | Kingman, AZ | Phoenix,AZ | Las Vegas, NV | Riverside/Sanbernardino, CA | St. Geoge, UT |
|-------------------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------|
| Los Angeles, CA San Fransico, CA Riverside/San Bernardino,CA San Diego, CA Sacremento, CA | 159,840 79,920 79,920 39,950 39,950 | \$1,910,621 \$1,701,017 \$784,068 \$578,396 \$1,804,249 | \$2,457,540 \$2,297,700 \$1,031,501 \$568,795 \$1,538,341 | \$1,420,658 \$1,460,005 \$538,181 \$465,937 \$1,102,380 | \$22,131,200 \$1,802,649 \$1,065,600 \$532,667 \$1,291,983 | \$1,474,098 \$1,483,262 \$563,916 \$475,685 \$1,502,190 |
| WESTERN U.S. MARK | KETS | | | | | |
| Phoenix, AZ Seattle, WA Denver, CO Portland, OR Las Vegas, NV | 53,280 53,280 53,280 53,280 53,280 | \$630,835 \$4,088,388 \$2,866,428 \$3,101,535 \$710,400 | \$710,400 \$4,596,460 \$2,926,351 \$3,612,810 \$703,651 | \$877,628 \$3,801,297 \$2,740,261 \$2,784,875 \$710,400 | \$1,567,764 \$4,577,871 \$3,915,654 \$3,487,922 \$1,063,664 | \$877,202 \$3,414,289 \$2,151,606 \$2,605,925 \$710,400 |
| U.S. DISTRIBUTION C | ENTERS | | | | | |
| New York, NY Atlanta, GA Chicago, IL Memphis, TN Dallas, TX | 33,300 33,300 33,300 33,300 33,300 | \$4,749,413 \$3,176,043 \$2,860,115 \$2,398,599 \$2,050,192 | \$4,709,386 \$3,114,205 \$2,817,180 \$2,350,192 \$1,920,655 | \$4,895,100 \$3,349,814 \$2,856,829 \$2,561,769 \$2,224,018 | \$5,564,985 \$3,977,796 \$3,605,968 \$3,195,068 \$2,783,913 | \$4,521,671 \$3,122,896 \$2,498,366 \$2,339,880 \$2,001,019 |
| TOTALS | 832,480 | \$33,410,299 | \$35,355,137 | \$31,789,153 | \$40,564,704 | \$29,295,40 |

Source: LeanDex Oct. 2015, mileage and estimated cost per mile (base plus fuel) Notes: Calculations assume a 30,000 lb. truckload; Shipments to destinations that are less than 150 miles from the point of origin are assumed to cost \$400 per truckload.



"Shelves West is part of American Plastics who operates Injection molding companies across the country. The growing city of Kingman was chosen to facilitate our growing company needs as we have expanded our market to include all 50 states as well as the US territories. We take great pride in calling Kingman our home and look forward to many great years in this wonderful community."

Clarence Higgins, Plant Manager Shelves West Kingman Arizona.



KINGMAN INDUSTRIAL PARK & THE CITY OF KINGMAN, ARIZONA

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